

# EUROPEAN CURRICULUM VITAE



## PERSONAL INFORMATION

First Name	Giancarlo
Surname	Vecchi
Nationality	Italian
Date of birth	11/09/1958
Indirizzo abitazione	Via Biagio Pascal 7, 43123 Parma - Italy
Mobile	+39 3355845351
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## WORK EXPERIENCE

Dates (from-to)	2008-in progress
Name and address of the employer	Politecnico di Milano Piazza Leonardo da Vinci, n. 32 – 20133 Milan (ITALY) School of Management - Department of Management, Economic and Industrial Engineering (School of Management), Via Lambruschini 4/B, 20156 Milan - Campus Bovisa, Building 26/B
Type of business or sector	University
Occupation or position held	Associate Professor of Political Science and Public Policy (from 2019) (from 2008 to 2018: researcher)
Main activities and responsibilities	Teaching: a) Policy Design and Evaluation, Master Degree Course in «Management Engineering»; b) Policy Analysis, Master Degree Course in «Urban Planning and Policy Design»; c) Critical Thinking and Complex Decision Making. Academic Research: project leader and project manager of national and international research concerning the modernization of the public sector. Co-director of the Post-Graduate Master in “Public Management” at the GSOM - Graduate School of Management of the Politecnico di Milano and member of the core faculty.
Dates (from-to)	1992-2008
Name and address of the employer	IRS Soc. Coop – Istituto per la Ricerca Sociale, Via XX Settembre 24 – 20123 Milan - Italy
Type of business or sector	Private research institute on public policies
Occupation or position held	Full time researcher
Main activities and responsibilities	From 1993 to 1998, researcher of the Public Policy Area.

	From 1998 to 2008, Director of the Area 'Institutions and Public Administration'.
	From 2007 to 2008 Vice-President.
Dates (from-to)	1986-1991
Nome e indirizzo del datore di lavoro	Trends Studio Associato, P.zza Garibaldi, 43100 Parma - Italy
Type of business or sector	Professional associated office in urban planning, socio-economic analysis and public policies
Occupation or position held	Founder and partner
Main activities and responsibilities	Project leader and project manager, research design and clients' management.

### **EDUCATION AND TRAINING**

Dates (from-to)	January 1988 - November 1991
Name and type of organization providing education and training	Università di Bologna – SPISA Scuola di specializzazione in studi sull'amministrazione pubblica (Postgraduate School on Public Administration Studies)
Main subjects/occupational skills covered	Public policies, Italian and European institutions, Italian and European regional policies, administrative reforms, etc.
Title of qualification awarded	Post-Graduate Degree in Administration Sciences (November 29th, 1991)
Level in national classification (if appropriate)	68/70
Date (da-a)	October 1979 – June 1985
Name and type of organization providing education and training	Università degli Studi di Bologna
Main subjects/occupational skills covered	Storia e scienza dell'amministrazione, Metodologia della ricerca scientifica e sociale, Scienze organizzative, Analisi delle politiche pubbliche
Title of qualification awarded	Master Degree in Political Sciences (June 24 <sup>th</sup> , 1985)
Level in national classification (if appropriate)	110/110 cum Laude

### **PERSONAL SKILLS AND COMPETENCES**

Mother Tongue	Italian
Other Languages	<b>ENGLISH</b>
Reading Skills	Good
Writing Skills	Good
Verbal Skills	Good
	<b>French</b>

Reading Skills Sufficient

**SOCIAL SKILLS AND  
COMPETENCES**

- Capacity to work in different cultural and gender contexts
- Capacity to work in group
- Jazz Music

**ORGANIZATIONAL AND  
MANAGEMENT SKILLS**

- Advanced experience in teaching, skills in academic and training contexts, national and international.
- Good capacity to coordinate large and complex teams, developed in leading national and European projects in the field of administrative modernization, interim evaluation of structural funds, policy decision-making, etc.
- Academic research in multi-disciplinary contexts
- Good relational capacity with clients and stakeholders
- Planning and project management competences

**CAPACITIES AND SKILLS**

Good capacity to use office automation softwares.  
Softwares and platforms to support groupwork (e.g. Miro), on-line teaching (Teams, Webex, Google Meet, Lifesize, Adobe Connect, etc.)  
Use of software to support decision-making (e.g. Expert Choice)  
Use of AI platforms (eg. ChatGPT, etc.)

**Driver's Licence**

Italian Licences A e B

**OTHER INFORMATION**

**RECENT ACTIVITIES IN THE ACADEMIC  
FIELD**

- Member of the Scientific Committee at the Institute de Derecho Local (IDL), Universidad Autónoma de Madrid, from September 27<sup>th</sup>, 2021.
- Member of the IPPA College, International Public Policy Association, representing the Politecnico di Milano (from January 2021).
- Member of the Standing Group "Political Science and Public Policy" of the Italian Society of Political Science (Società Italiana di Scienza Politica).
- Co-Director of the Post-Graduate Master "Emmpf – Executive Master in Public Management", c/o MIP/Politecnico di Milano, School of Business (2019-currently)
- Past director of the Post-Graduate Master: "Planning for sustainable development in mountain areas and European Union Mountains Regions policies" (2010-11).
- Member of the Core Faculty at MIP GSOM/Politecnico di Milano School of Management.
- Member of the Evaluation Committee at: Messina University and Parma University (currently).
- Past member of the Evaluation Committee at: Neaples University Federico II (1998-2020) ; Catania University (2016-2021).

**RECENT RESEARCHES AND  
PROJECTS**

- From 1999/2000 to 2005 adjunct professor of Policy Analysis at the Florence University; from 2005 to 2008 adjunct professor of Public Policy Evaluation Milan University "Statale".
- Member of the management committee of the "Master Manager delle politiche di sviluppo e coesione" (Master: Manager of Development and Cohesion Policies) organized by the Economy Faculties of University of Parma and University of Cosenza (2003-2005).
- Visiting professor (2017 and 2018) by the Department of Political Science and International relations – Faculty of Law, Autonomous University of Madrid (UAM – Universidad Autónoma de Madrid), with lectures on Policy Evaluation and Policy Decision Making at the Máster Oficial en Democracia y Gobierno / MA in Democracy and Government, (2017, 2018, 2021).
- Member of the Editorial Board of the journal: Rassegna Italiana di Valutazione (2020-); member of the Scientific Committee of the Rassegna Italiana di Valutazione (2016-).
- Member of the Editorial Board of the journal: Quaderni di Organizzazione e Trasformazione Digitale della Giustizia (2023-)
- Member of the Scientific Committee of the Journal: La Magistratura, journal of the Italian National Association of the Judiciary.
- Adjunct professor of Policy Analysis at the Political Sciences Faculty, University of Florence (1999/2000 – 2005).
- Adjunct professor of Public Policy Evaluation at Faculty of Political Sciences, University of Milan "Statale" (2005-2008).
- Research "Evaluation the implementation and the impact of the program Home Care Premium" of the INPS – Italian National Agency for Pensions and Welfare, in collaborazione con Costanzo Ranci (2017-2019).
- Research PAOC 2020: analysis of 4 cases of digital innovation in Italian local government; research for the National Agency for the territorial cohesion (2017-2019).
- Member of the research group and responsible for the Politecnico di Milano Unit: «Exploring Digital Government Transformations in the EU: understanding public sector innovation in a data-driven society» in partnership con PPMI, Open Evidence, RandEurope, Martel; realized for per EU JRC Sevilla (2017-18).
- Research "PSC-Piattaforma Servizi Civili nella giustizia" (Civil services of the Justice: development of a digital platform." Responsible for the design of a monitoring system. Research financed by the Italian Ministry of University - MIUR (2017-18).
- Research: How to evaluate the services of the Lombardia Regional Parks, for the Lombardia Regional Council (2017-18).

- Two research for the Italian High Council for the Judiciary (CSM- Consiglio Superiore della Magistratura): indicators and evaluation of the courts' backlog and analysis of their programming capacity (2017-2020).
- Evaluation of the institution process concerning the Agencies of the local public transport in the Lombardia region (2019-20).
- Research "Quality indicators to monitor the local government performance. Theoretical insights and benchmarking." Realized with Tommaso Agasisti and Jonathan Kamkhaji. Financed by Ifel, Anci and Fondazione per la sussidiarietà (2020-23).
- Research and coordinator of the Polimi/Department of Management, Economics and Industrial Engineering Unit "P-Cube Playing Public Policy": realization of the scenario of Urban Innovation with 15 missions, part of the educational digital game P-Cube. In partnership with Fondazione Politecnico di Milano (ITA), Technische Universiteit Delft (NL), Universitat Autònoma de Barcelona (SP), La Science pour la démocratie (BE), Université du Luxembourg (LU), European Association for Local Democracy – ALDA. Ricerca finanziata con fondi Erasmus+ (2020-23).
- Responsible of the research "Ancora - Job descriptions and competences of the manager positions of the Ministry of Justice." For the Scuola Nazionale dell'Amministrazione (Italian National School for the Public Administration), in partnership with Università Cattolica del Sacro Cuore and Politecnico di Bari (2021-2024).
- Responsible of the Politecnico di Milano research unit and coordinator of the research for the whole organizational and management tasks, for the research: "New Generation Office for the Trials", in partnership with Università di Torino (research coordinator) and the public university of the Nord-West Italian regions (Lombardia, Piemonte, Liguria). Research financed by the Ministry of Justice (2022-2023).
- Responsible of the Politecnico di Milano unit: research Cybersecurity (as a) Public Policy. The institutionalization of platform and network security in the EU and Italy. Local Scientific Coordinator of the research in partnership with Università di Salerno, Università di Padova and Università di Teramo. Financed by the Ministry of University (PRIN 2020) (2022-)
- Co-coordinator of the project: Reorganising the Italian High Court of Cassation : work processes analysis and implementation of a performance monitoring and evaluation system. Financed by the Ministry of Justice and the Conference of Italian University Rectors (2022-)

- Co-coordinator of the project: Reorganising the Cabinet of the Ministry of Justice. Financed by the Ministry of Justice and the Conference of Italian University Rectors (2023-)
- Coordinator of the research : The implementation of the Law to reorganize the management of the Lombardia regional parks and the protected areas. For the Lombardia Regional Council (2022-23).
- Co-coordinator of the research : the co-programming and co-design processes of the welfare services. Four cases in the Lombardia region (2022-2023). Financed by Polis Lombardia (research agency of the Lombardia Region).

### RECENT PUBLICATIONS

- Vecchi G. 2013. "Systemic or Incremental Path of Reform? The Modernization of the Judicial System in Italy", in *International Journal for Court Administration*, 5(1): 64-87.
- Vecchi G. 2013. "Studying Good Practices to Lesson-Drawing and Transfer: Introduction to the Causal Mechanisms Approach. A proposal for Exchanges Among European Networks on Time-oriented Policies", in Henkel, D. et al., *Space-Design of the Public City*, Berlin, Springer, pp. 255-288.
- Vecchi G. 2013. "Valutazione delle performance organizzative e accountability negli uffici giudiziari" in Sciacca M. et al., *Giustizia in bilico. I percorsi di innovazione giudiziaria: attori, risorse, governance*, Roma, Aracne, pp. 529-553.
- Vecchi G. 2013. "La valutazione nel settore pubblico e nel sistema giudiziario italiano", in *Questione Giustizia*, n.2/3, pp. 66-79.
- Vecchi G. 2014. "La valutazione di politiche e programmi nel sistema giudiziario: una funzione in cerca di affermazione." In *EticaPA*, anno 2, n. 2.
- Vecchi G. 2017. "Ontologies, Methods and Evidences: Fostering the Use of Mixed Methods with Accuracy." In *Rassegna Italiana di Valutazione*, 21(69), pp. 154-169.
- Vecchi G. "Performance Management Uses, Outcome Measures and Mechanisms-Based Explanations. The Case of the Judicial Sector." In Borgonovi, Anessi-Pessina and Bianchi. Eds. *Outcome-Based Performance Management in the Public Sector*. Cham (CH): Springer, 2018, pp. 331-348.
- Busetti, S. e G. Vecchi. 2018. "Process Tracing Change Management: The Reform of the Italian Judiciary." *International Journal of Public Sector Management*, vol. 31(5): 566-582.
- Vecchi G. 2018. *La valutazione della performance negli uffici giudiziari come strumento di politica pubblica*, Milano: Angeli.
- Di Giulio M. and G. Vecchi. 2019. "Multi-Level Policy Implementation and the Where of Learning. The Case of the

- Information System for School Buildings in Italy." *Policy Sciences* 52(1): 119-135.
- Vecchi G. 2019. "La valutazione della performance: strumento per una - non più rinviabile - politica di sviluppo organizzativo nel settore pubblico." In *Quaderni della Rivista Giuridica del Lavoro e della Previdenza Sociale*, 4, pp. 77-89.
  - Vecchi G. 2019. "Progettare il passato? I disegni di riforma amministrativa in Italia negli ultimi decenni: dalle idee di modernizzazione all'incrementalismo senza strategia." in *Rivista Italiana di Politiche Pubbliche*, 15(3): 383-410.
  - Benedetti M., Vanini I. & Vecchi G. 2020. "Case Study 4: Kids Go Green (Italy)." In EU Joint Research center, G. Misuraca (ed.) *Assessing the impacts of digital government transformation in the EU*. Luxembourg: Publications Office of the European Union, pp. 168-193 (ISBN 978-92-76-19005-9).
  - Vecchi G. 2020. "Le politiche amministrative: continuità e discontinuità nei processi di riforma." in Capano G. e A. Natalini (a cura di). *Le politiche pubbliche in Italia*. Bologna: Il Mulino (ISBN 978-88-15-28494-5).
  - Giancarlo Vecchi. 2021. "Venti anni di ricerche sulla istituzionalizzazione della valutazione: recensione del volume «The Institutionalisation of Evaluation in Europe (a cura di R. Stockmann, W. Meyer e L. Taube, Springer 2020)»" *Rassegna Italiana di Valutazione*, 25(81-82). Pp. 229-239. DOI 10.3280/RIV2021-080012.
  - Vecchi G. 2022. "Modelli decisionali e management delle politiche urbane: una rilettura." In G. Dioguardi, L. Carrera e F. Maggiore (a cura di). *City School Bari: per il governo della città complessa*. Milano: Angeli, pp. 137-146 (ISBN 978-8835120063).
  - Vecchi G. 2022. "Lavoro agile e infosfera nel settore pubblico. Organizzazione, valutazione e criticità da affrontare." In U. Salanitro (a cura di). *Smart. La persona e l'infosfera*. Pisa: Pacini Editore, pp. 313-318 (ISBN 978-88-3379-522-5).
  - Di Giulio M. e Vecchi G. 2023. "Implementing digitization in the public sector. Technologies, agency, and governance." *Public Policy and Administration* 38(2): 133-158 (first on-line publication: 2021) <https://doi.org/10.1177/09520767211023283>.
  - Di Giulio M. e Vecchi G. 2023. "How 'Institutionalization' can work. Structuring Governance for Digital Transformation in Italy." *Review of Policy Research*, 40(3): 406-432 (first published 27 May 2022) <https://doi.org/10.1111/ropr.12488>
  - Busetti S., Vasilescu C. e Vecchi G. 2023. "Didattica interattiva e giochi educativi digitali. P-Cube: insegnare la complessità delle decisioni pubbliche nelle democrazie contemporanee." *Scuola Democratica* 2, pp. 323-343. DOI: 10.12828/107963.

- Vecchi G. 2023. "Politiche che innescano politiche. La digitalizzazione e la sua influenza sui mutamenti organizzativi e istituzionali del settore giudiziario." in Busetti S., Noto A. e Romani R. (a cura di). *Essere digitali. Le scienze della politica allo studio dell'ultima rivoluzione*. Teramo: Ricerche&Redazioni, pp. 39-53 (ISBN 8885431712, 9788885431713).
- Pernici B., Bono C., Piro L., Del Treste M., e Vecchi G. 2024. "Improving the Analysis of the Judiciary Performance. The Use of Data Mining Techniques to Assess the Timeliness of Civil Trials." *International Journal of Public Sector Management*, 37(1): 59-76, (published on-line 14 November 2023)  
<https://doi.org/10.1108/IJPSM-02-2023-0058>.
- Dallara C., Vecchi G., Cavallini D. & Di Giulio M. 2023. "Implementing NRPP policies and the interest groups in the justice sector: the 'Ufficio per il processo' reform." *Contemporary Italian Politics*, published on-line 1<sup>st</sup> December 2023  
<https://doi.org/10.1080/23248823.2023.2289728>.
- Dente B. and Vecchi G. 2024. "Teaching Public Policy by Interactive Pedagogy." In E. St Denny and Ph. Zittoun (eds) *Handbook of Teaching Public Policy* pp. 48-63 (ISBN 978 1 80037 810 0).
- Kamkhaji J. & G. Vecchi. 2024. "Policy and organisational learning in judicial reform: evidence from Italy." *Policy & Politics*, on-line 8 January 2024  
<https://doi.org/10.1332/03055736Y2023D000000019>.
- Vecchi G. 2024. "Problemi di policy e sperimentazione amministrativa: l'evoluzione dei processi di digitalizzazione e l'emergere degli ecosistemi di innovazione." *Rassegna Italiana Di Valutazione* n. 85-86, pp. 95-107. ISSN: 1826-0713; ISSN online 1972-5027. Doi: 10.3280/RIV2023-085005.



**OTHER PROFESSIONAL AND APPLIED  
RESEARCH ACTIVITIES**

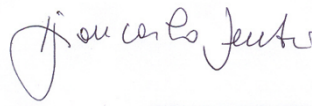
- President of the Italian Evaluation Society – AIV (Associazione Italiana di Valutazione) 2002-2003. During 1999-2003 member of the national executive.
- Member of Scientific and Technical Committees of the Italian Ministry of Public Administration (Dipartimento della Funzione Pubblica), and coordinator of working groups concerning many National Programs of administrative modernization: “I Successi di Cantieri”, “Premio Qualità PPAA”, “Premiamo i risultati”, “Laboratorio CAF Università CRUI/Dfp”, “Cabina di regia Fondazione Crui e Dfp per l’attuazione della riforma Brunetta nelle Università” (1998-2011). During the period 2010-2015 I played the role of a scientific expert to monitor and evaluate the project “Duffusion of best practices in the Italian judicial offices”, finance by the EU structural funds.
- Member of the Evaluation Committee (Nucleo di valutazione) of the Monza Chamber of Commerce (2008-2010), of the Marche Regional Government (2003-2005), of the Municipality of Reggio Emilia, Parma Provincial Government.
- Member of the committee of the High School for the Judiciary (Scuola Superiore della Magistratura) to design a course on management and evaluation for magistrates (2013-2015); after that, I was a member of the faculty and I taught in editions of this course during the period 2015-2019.
- Teacher at the Italian National School of the Public Administration (Scuola Nazionale di Amministrazione - SNA) in training courses on policy evaluation, policy implementation and decision making (1993-1995; and 2017-currently).
- Substitute member of the Commission to evaluate the candidates for the 9<sup>th</sup> Course to become manager of the Ministry executives (2023-24).

**DECLARATION**

I, as the Data Subject, hereby consent to the processing of my below given personal data which personal data I hereby voluntarily provide to the Controller by the method specified below in this consent. I acknowledge that the Personal Data which relate to my person represent the so-called personal data within the meaning of the Regulation 2016/679 of the European Parliament and the Council (EU) of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement on such data and repealing Directive 95/46/EC ("GDPR").

Date  
February 12th, 2024

Signature

A handwritten signature in black ink, appearing to read "Francisco Javier", written over a light blue horizontal line.